



November 2, 2005

Dear Colleague:

Thank you for your interest in becoming a member of the Climbing Wall Association's (CWA's) Operations Standards Committee. Your interest in the CWA and industry standards is important to the industry's future success.

I have enclosed material that should answer many of your questions about our activities, give you a basic understanding of the standards program, and the role of this committee. Enclosed you will find:

- a copy of the committee charter;
- a list of frequently asked questions;
- an application form; and
- a copy of CWA's policy regarding standard setting.

Please review this material at your convenience. If this material does not provide all of the information you need, I would be happy to answer any of your questions as you consider both the responsibilities and the rewards of becoming a committee member. If you decide to apply for committee membership, please complete the application and return it to me with a brief cover letter and a copy of your *résumé* or *curriculum vitae*.

As you can imagine, the integrity of our standards programs depend upon the reputation and integrity of those involved. Therefore, the Board of Directors require strict adherence to the highest level of professional conduct by committees and volunteers. If your application to become a member of the committee is approved, you must agree to abide by CWA policy in the discharge of your duties and responsibilities.

Again, if you have any questions, or need more information before submitting your application, please contact me at 720-838-8284 or via e-mail at [bill@climbingwallindustry.org](mailto:bill@climbingwallindustry.org). Once again, thank you for your interest in the CWA! I look forward to hearing from you.

Sincerely,

A handwritten signature in cursive script that reads 'William Zimmermann'. The signature is written in black ink and is positioned below the 'Sincerely,' text.

William Zimmermann,  
Executive Director